

Taxpayer Rights: The Convergence of Good Governance and Legal Remedies

Convened by the National Taxpayer Advocate, Internal Revenue Service, United States

Hosted by the International Bureau of Fiscal Documentation (IBFD) in Amsterdam, Netherlands

Sponsored by Tax Analysts

Participating sponsors: the American Bar Association Section of Taxation, American College of Tax Counsel, American Tax Policy Institute, International Fiscal Association – USA Branch, and the International Association of Trial Judges

Wednesday, 2 May 2018

18:30-20:30 Welcome Reception

International Bureau of Fiscal Documentation Rietlandpark 301, 1019 DW Amsterdam, Netherlands

Sponsored by Caplin & Drysdale • Washington, DC, United States



Thursday, 3 May 2018

8:00-8:30 Registration

Barbizon Palace, Prins Hendrikkade 59-72, 1012 AD Amsterdam, Netherlands

Welcome & Introductory Remarks: The Current Environment for Taxpayer Rights

Nina E. Olson, National Taxpayer Advocate • Internal Revenue Service • Washington, DC, United States

Perspectives on Taxpayer Rights: A Multidisciplinary Approach to Good Governance and Legal Remedies

The role of taxpayer rights in influencing taxpayer compliance behavior and serving as a foundation for tax administration can be analyzed from many different perspectives, including anthropology, economics, law, and psychology. Moreover, the press and other media play a vital role in protecting taxpayer rights. Applying principles and methodologies of several disciplines (e.g., qualitative methods, surveys, and lab and field experiments, investigative reporting, legal analysis), this panel will explore the protection of taxpayer rights by good governance (by analyzing scenarios of voluntary compliance) and legal remedies (by analyzing scenarios of litigation involving taxpayers and tax authorities).

Moderator: Professor Erich Kirchler • University of Vienna • Vienna, Austria

Panelists: Robert Goulder, Senior Tax Counsel • Tax Analysts • Arlington, Virginia, United States

Lotta Björklund Larsen, Research Fellow • Linköping University • Linköping, Sweden

Jerome Olsen • University of Vienna • Vienna, Austria

Diego Quiñones, Esq. Dphil (c), LLM, APCLB, Partner • Quiñones Cruz Abogados • Bogota, Colombia

10:30-11:00 Coffee Break

Preventing Disputes 1: Developing Early Warning and Intervention Systems

Effective and efficient tax administrations create systems and processes that not only identify suspicious situations that give rise to tax evasion but also potential taxpayer rights violations and address those problems at their outset, before they grow into major dilemmas. This panel will explore aspects of tax administration that pose long term challenges but could be mitigated through early intervention and action, *e.g.*, identifying at-risk taxpayers and interventions to avoid bankruptcy; resolving issues before they come to audit (*e.g.*, U.S. Compliance Assurance Program and cooperative compliance), and creating a tax agency culture that accepts the value of identifying situations that present significant risks not only for tax authorities but also for taxpayers (*e.g.*, agency overreaching).

Moderator: Dr. Jeffrey Owens, Professor • Global Tax Policy Center • Vienna University of Economics

and Business • Austria

Panelists: Alessandro Baracco • University of Padua • Padua, Italy

Professor Karen Boll • Copenhagen Business School • Copenhagen, Denmark

Ali Noroozi, Inspector-General of Taxation • Australian Government • Sydney, Australia









Thursday, 3 May 2018

12:30-13:00 Current Developments in Taxpayer Rights

Katerina Perrou, Post-Doctoral Research Fellow • IBFD • Amsterdam, Netherlands Ian Young, Technical Manager • Institute of Chartered Accountants • Bromley, United Kingdom

13:00-14:00 Lunch

14:00-15:30 Preventing Disputes 2: Taxpayer Rights in the Administrative Phase

The conduct of administrative stages of a tax dispute, before issuance of a legally determinative notice, can influence taxpayer compliance behavior in the immediate instance and in the future. The imbalance of power, particularly with respect to low income taxpayers, can cause incorrect results or unnecessary disputes. Similarly, overly burdensome administrative procedures may lead taxpayers who have not violated the law to accept paying a proposed tax adjustment in order to avoid any waste of time or damage to reputation. This panel will explore how tax agencies can incorporate protection of taxpayer rights (including the taxpayer's right to be heard and to have government actions be no more intrusive than necessary) into their early administrative procedures, and how agencies can bring about such cultural change.

Moderator: George Pitsilis, Governor • Independent Greek Revenue Authority • Athens, Greece

Panelists: Liselott Kana • Ministry of Finance • Santiago, Chile

Professor Lynne Oats • University of Exeter Business School • Exeter, United Kingdom Andrew Roberson • McDermott Will & Emery LLP • Chicago, Illinois, United States

15:30-16:00 Coffee Break

16:00-17:30 Taxpayer Protections in Cross-Border Taxation

The expansion of global data exchange between tax agencies worldwide, along with coordinated global tax enforcement initiatives, has significant taxpayer rights implications. This panel will discuss cross-border issues including data protection and ensuring the confidentiality of taxpayer information; the taxpayer's right to be informed under information exchange agreements; and taxpayer rights in the context of the Mutual Agreement Procedure (MAP).

Moderator: Chris Rizek • Caplin & Drysdale • Washington DC, United States

Panelists: Kevin M. Brown • PricewaterhouseCoopers LLC • Washington, DC, United States

Philip Baker, QC • Field Court Tax Chambers • London, United Kingdom

Professor Dr. h.c. Rudolf Mellinghoff, President • Supreme Finance Court • Munich, Germany

18:00 Welcome Drinks & Gala Dinner

Tropen Museum – Marble Hall Linnaeusstraat 2, Amsterdam, Netherlands







Friday, 4 May 2018

8:30-9:00 IBFD Observatory on the Protection of Taxpayer Rights (OPTR)

Philip Baker, QC • Field Court Tax Chambers • London, United Kingdom Professor Pasquale Pistone, Academic Chairman • IBFD • Amsterdam, Netherlands

9:00-10:30 Burden of Proof in Tax Disputes

Who bears the burden of proof can be the determinant in the outcome of a case, and can influence a taxpayer's perception of the fairness of the tax system and his future compliance. In what circumstances should there be presumptions of correctness or deemed facts? When should the burden work in favor of or against the taxpayer? Should the burden shift when taxpayers have engaged in abusive transactions? How should the burden operate where the tax agency has violated its own procedures or acted in abuse of discretion?

Moderator: Diana Bernal, Procuraduría de la Defensa del Contribuyente • Prodecon • Mexico City, Mexico

Panelists: Porus Kaka, Senior Advocate • Mumbai, India

Honorable Paige Marvel, Chief Judge • United States Tax Court • Washington, DC, United States Professor Peter Wattel • University of Amsterdam; Advocate General • Netherlands Supreme Court •

Amsterdam, Netherlands

10:30-11:00 Coffee Break

Penalties Theory and Administration: A Multidisciplinary Analysis

This panel builds on our first panel by analyzing the theory and administration of tax penalties, including the principle of proportionality, from the perspective of several disciplines. What types of penalties and initiatives, including nonmonetary penalties such as publication of names of evaders, are effective deterrents of noncompliance? Do automatic or strict liability penalties deter or increase noncompliance? What safeguards should be in place before a penalty is imposed or applied? With respect to what penalties should the tax agency bear the burden of proof for justifying penalty imposition? How does penalty administration affect taxpayers' trust in the tax system?

Moderator: Honorable Philippe Martin, President of a Section • Conseil d'Etat • Paris, France

Panelists: Eric Lopresti, Attorney Advisor • Taxpayer Advocate Service • Washington, DC, United States

João Nogueira, Adjunct Academic Chairman • IBFD • Amsterdam, Netherlands

Professor Jacco Wielhouwer • Vrije Universiteit Amsterdam • Amsterdam, Netherlands

12:30-13:30 Lunch



Friday, 4 May 2018

13:30-15:00

The Right to Appeal to an Independent Forum: Taxpayer Access to Appeals and Mediation

Taxpayer access to administrative and judicial appeals varies across countries, although independent review of tax agency decisions is a key aspect of procedural justice. How should an administrative appellate division be designed to ensure its independence from the tax agency? Should taxpayers be required to exhaust all administrative remedies prior to accessing judicial forums? Should alternative dispute resolution, including mediation, be a precondition to litigation, and how can ADR techniques be applied earlier in the tax administration process?

Moderator: Honourable Eugene Rossiter, Chief Justice of the Tax Court • Ottawa, Ontario, Canada

Panelists: Edson Uribe, Subprocurator General • Prodecon • Mexico City, Mexico

Belema Obuoforibo, Director • IBFD Knowledge Center • Amsterdam, Netherlands Maria Teresa Soler, Tax Law Professor, Former Taxpayers' Advocate (Spain) • Madrid, Spain

15:00-15:30

Coffee Break

15:30-16:15

Good Governance and Remedies: Taxpayer Rights in Application

This panel will identify the elements of good governance practices and legal remedies and propose a model of tax administration that makes "real" the promise of taxpayer rights. The panel will explore the role of guidance, including the exercise of discretion or rule-based administration, as well as steps a tax agency can undertake to move toward a taxpayer rights-based model.

Moderator: Cara Griffith, Publisher • Tax Analysts • Arlington, Virginia, United States

Panelists: Nina E. Olson, National Taxpayer Advocate • Washington, DC, United States

Professor Pasquale Pistone, Academic Chairman • IBFD • Amsterdam, Netherlands

16:15 - 17:00

A Conversation with the Advocate General

An introduction to the Court of Justice of the European Union, and how the Court has contributed to the development of taxpayer rights protections under EU law.

Prof. Dr. Juliane Kokott, LL. M., S.J.D., Advocate General • Court of Justice of the European Union • Luxembourg

